

**The Pavilion  
Balance Sheet  
December 31, 2023**

4/19/2024

ACCOUNT	BALANCE
<b>ASSETS</b>	
<b>Current Assets</b>	
Cash and Cash Equivalents	\$106,724
Restricted Cash Reserves	45,779
Accounts Receivable - Net	1,251,511
Prepaid Insurance	86,878
Prepaid Expenses and Other Current Assets	111,798
<b>Total Current Assets</b>	<b>1,602,690</b>
 Property and Equipment - Net	 108,388
Right of Use Asset Finance -Net	123,059
Right of Use Asset Operating -Net	3,199,223
Deposits and Other - Long Term	23,471
Investment in Property	1,756,628
 <b>TOTAL ASSETS</b>	 <b><u>\$6,813,459</u></b>
 <b>LIABILITIES &amp; MEMBERS EQUITY</b>	
<b>Current Liabilities</b>	
Accounts Payable	\$894,594
Accrued Accounts Payable	12,439
Accrued Salaries and Benefits	365,996
Accrued User Fees	165,295
Accrued Audit	33,650
Due To Medicaid	21,316
Other Accrued Expenses	110,410
Line of Credit	38,220
Current Maturities of ROU Finance	61,577
Current Maturities of ROU Operating	706,854
<b>Total Current Liabilities</b>	<b>2,410,352</b>
 Mortgage Payable - Net of Current Portion & Deferred Finance Fees	 (28,389)
ROU Finance - Net of Current Portion	72,019
ROU Operating - Net of Current Portion	2,492,196
Due To Affiliates	(2,355,581)
<b>TOTAL LIABILITIES</b>	<b><u>2,590,597</u></b>
 Members (Deficit) Equity	 <u>4,222,861</u>
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b><u>\$6,813,459</u></b>

ACTUAL AMOUNT	CURRENT MONTH			BUDGET PPD	BUDGET AMOUNT	BUDGET VARIANCE
	ACTUAL PPD	BUDGET PPD	BUDGET AMOUNT			

ACTUAL AMOUNT	ACTUAL PPD	YEAR-TO-DATE			BUDGET VARIANCE	PRIOR YTD
		BUDGET PPD	BUDGET AMOUNT	BUDGET PPD		

REVENUES

NURSING SERVICES

NURSING UNIT - 010

Room & Board

78,260	\$455.00	158,223	\$464.00	(79,963)	1,119,945	\$455.45	1,862,953	\$464.00	(743,008)	1,573,615
4,087	681.22	0	0.00	4,087	616,366	745.30	0	0.00	616,366	826,969
301,015	309.69	291,611	361.80	9,404	3,403,833	322.33	3,186,473	341.88	217,360	2,748,455
(304)	0.00	55,800	600.00	(56,104)	35,821	407.05	657,000	600.00	(621,179)	17,997
39,760	339.83	5,109	329.60	34,652	190,910	324.13	58,842	322.42	132,068	35,907
0	0.00	1,391	0.00	(1,391)	10,317	0.00	16,372	0.00	(6,055)	14,301
422,818	333.72	512,134	407.91	(89,315)	5,377,191	370.25	5,781,640	395.65	(404,449)	5,217,244

SUB-ACUTE UNIT - 016

Room & Board

19,425	525.00	14,384	464.00	5,041	168,900	527.81	170,287	464.00	(1,387)	197,075
513,377	698.47	645,400	743.55	(132,022)	6,513,355	710.06	7,720,987	728.98	(1,207,632)	6,044,834
15,989	326.31	11,216	361.80	4,773	113,738	311.61	120,218	342.01	(6,480)	103,942
0	0.00	0	0.00	0	0	0.00	0	0.00	0	481
35,019	555.86	0	0.00	35,019	436,484	541.54	0	0.00	436,484	541,653
1,229	409.83	0	0.00	1,229	7,750	322.90	0	0.00	7,750	2,453
80	0.00	2,582	0.00	(2,502)	14,962	4,987.40	30,406	0.00	(15,444)	32,304
585,120	659.66	673,582	724.28	(88,462)	7,255,188	678.82	8,041,898	711.04	(786,710)	6,922,741

RETROACTIVE REVENUE ADJUSTM...

TOTAL NURSING REVENUE

6,367	2.96	0	0.00	6,367	172,077	6.83	0	0.00	172,077	61,716
1,014,306	470.89	1,185,715	542.54	(171,410)	12,804,456	507.89	13,823,538	533.25	(1,019,082)	12,201,700

ANCILLARIES

PHARMACY - 030

Private Revenue

Medicare Revenue

Medicare Part B

5470\_TOTAL PHARMACY - 030 (RO...

0	0.00	0	0.00	0	0	0.00	0	0.00	0	6
0	0.00	0	0.00	0	344	0.01	0	0.00	344	0
0	0.00	0	0.00	0	2,043	0.08	0	0.00	2,043	0
0	0.00	0	0.00	0	2,387	0.09	0	0.00	2,387	6

PHYSICAL THERAPY - 032

Managed Care Revenue

Medicare Part B

TOTAL PHYSICAL THERAPY - 032

0	0.00	2,500	1.14	(2,500)	18,799	0.75	30,000	1.16	(11,201)	29,429
13,414	6.23	15,333	7.02	(1,920)	162,673	6.45	171,500	6.62	(8,827)	171,769
13,414	6.23	17,833	8.16	(4,420)	181,472	7.20	201,500	7.77	(20,028)	201,199

OCCUPATIONAL THERAPY - 033

Managed Care Revenue

Commercial Insurance Revenue

0	0.00	2,200	1.01	(2,200)	18,202	0.72	26,400	1.02	(8,198)	22,375
0	0.00	0	0.00	0	0	0.00	0	0.00	0	86

**The Pavilion**  
**Monthly Detailed P&L**  
**For the Twelve Months Ending December 31, 2023**

CURRENT MONTH				YEAR-TO-DATE			
ACTUAL AMOUNT	ACTUAL PPD	BUDGET AMOUNT	BUDGET PPD	ACTUAL AMOUNT	BUDGET AMOUNT	BUDGET PPD	PRIOR YTD
16,236	7.54	15,667	7.17	136,913	175,500	6.77	113,478
16,236	7.54	17,867	8.18	155,115	201,900	7.79	135,939
Medicare Part B							
0	0.00	300	0.14	7,408	3,600	0.14	3,502
3,491	1.62	10,083	4.61	78,283	108,500	4.19	49,592
3,491	1.62	10,383	4.75	85,691	112,100	4.32	53,093
TOTAL SPEECH THERAPY - 034							
SPEECH THERAPY - 034							
Managed Care Revenue							
Medicare Part B							
TOTAL SPEECH THERAPY - 034							
LABORATORY - 037							
0	0.00	5	0.00	0	58	0.00	0
0	0.00	5	0.00	0	58	0.00	0
TOTAL LABORATORY - 037							
RADIOLOGY - 038							
OTHER - 047							
0	0.00	0	0.00	1,793	0	0.00	0
0	0.00	0	0.00	1,793	0	0.00	0
TOTAL OTHER - 047							
ADD ON REVENUE - 051							
15,500	7.20	0	0.00	39,200	0	0.00	0
15,500	7.20	0	0.00	39,200	0	0.00	0
TOTAL ADD ON - 051							
Retroactive Revenue Adjustments							
(5,062)	(2.35)	0	0.00	10,595	0	0.00	(18,600)
(5,062)	(2.35)	0	0.00	10,595	0	0.00	(18,600)
43,579	20.23	46,088	21.09	476,253	515,558	19.89	371,637
TOTAL ANCILLARY REVENUE							
OPERATIONS							
MISC INCOME - 059							
96	0.04	1,500	0.69	7,618	18,000	0.69	10,003
0	0.00	0	0.00	720	0	0.00	566
96	0.04	1,500	0.69	8,338	18,000	0.69	10,568
TOTAL MISC INCOME - 059							
TOTAL OPERATION REVENUES							
96	0.04	1,500	0.69	8,338	18,000	0.69	10,568
TOTAL NET REVENUES							
1,057,980	491.17	1,233,304	564.31	13,289,048	14,357,097	553.84	12,583,905
EXPENSES							
NURSING SERVICES							
NURSING UNIT - 010							
0	0.00	0	0.00	0	0	0.00	41,780
5005-Salary - Unit Manager							

## For the Twelve Months Ending December 31, 2023

CURRENT MONTH				YEAR-TO-DATE			
ACTUAL AMOUNT	ACTUAL PPD	BUDGET AMOUNT	BUDGET PPD	ACTUAL PPD	BUDGET AMOUNT	BUDGET PPD	PRIOR YTD
7,254	5.73	7,650	6.09	83,856	5.77	6.19	44,812
22,007	17.37	25,127	20.01	278,848	19.20	20.33	312,769
39,896	31.49	37,944	30.22	449,489	30.95	30.70	288,028
69,601	54.93	63,495	50.57	752,191	51.79	51.37	673,635
138,758	109.52	134,216	106.90	1,564,383	107.72	108.60	1,361,023
SUB-ACUTE UNIT - 016				SUB-ACUTE UNIT - 016			
0	0.00	7,820	8.41	46,354	4.34	8.18	51,073
7,516	8.47	0	0.00	23,217	2.17	0.00	38,745
27,613	31.13	51,493	55.37	429,333	40.17	52.96	453,535
51,021	57.52	16,262	17.49	463,797	43.39	16.73	267,738
60,025	67.67	58,906	63.34	647,975	60.63	62.59	603,484
0	0.00	0	0.00	211	0.02	0.00	0
146,175	164.80	134,481	144.60	1,610,886	150.72	140.46	1,414,574
CLINICAL OPERATIONS - 020				CLINICAL OPERATIONS - 020			
18,835	8.74	12,818	5.87	151,483	6.01	5.85	131,868
5,683	2.64	4,862	2.22	61,217	2.43	2.22	46,657
3,522	1.64	4,794	2.19	46,579	1.85	2.19	37,171
3,659	1.70	7,650	3.50	18,150	0.72	3.49	7,987
2,286	1.06	3,978	1.82	38,800	1.54	1.81	38,178
8,452	3.92	7,395	3.38	84,096	3.34	3.37	69,035
0	0.00	1,838	0.84	5,571	0.22	0.84	3,349
0	0.00	22	0.01	0	0.00	0.01	200
(4)	0.00	393	0.18	4,668	0.19	0.18	4,474
0	0.00	20	0.01	137	0.01	0.01	190
0	0.00	500	0.23	0	0.00	0.23	0
8,300	3.85	7,300	3.34	95,877	3.80	3.38	88,607
109	0.05	918	0.42	2,700	0.11	0.42	10,827
0	0.00	131	0.06	4,245	0.17	0.06	888
0	0.00	393	0.18	2,049	0.08	0.18	4,628
120	0.06	870	0.40	9,337	0.37	0.40	7,665
0	0.00	0	0.00	234	0.01	0.00	0
50,962	23.66	53,883	24.65	525,142	20.83	24.64	451,724
CLINICAL REIMBURSEMENT - 021				CLINICAL REIMBURSEMENT - 021			
9,889	4.59	8,840	4.04	120,617	4.78	4.03	148,644
6,017	2.79	7,820	3.58	80,102	3.18	3.57	17,440
0	0.00	0	0.00	0	0.00	0.00	52,682
15,905	7.38	16,660	7.62	200,719	7.96	7.60	218,766
MEDICAL RECORDS - 022				MEDICAL RECORDS - 022			
2,370	1.10	1,734	0.79	26,792	1.06	0.79	25,382
0	0.00	44	0.02	0	0.00	0.02	373

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**Monthly Detailed P&L**  
**For the Twelve Months Ending December 31, 2023**

CURRENT MONTH				YEAR-TO-DATE			
ACTUAL	ACTUAL	BUDGET	BUDGET	ACTUAL	BUDGET	BUDGET	PRIOR
AMOUNT	PPD	AMOUNT	PPD	AMOUNT	PPD	VARIANCE	YTD
2,370	1.10	1,778	0.81	26,792	1.06	(5,772)	25,754
TOTAL MEDICAL RECORDS - 022							
1,256	0.58	2,040	0.93	24,497	0.97	(377)	30,440
1,256	0.58	2,040	0.93	24,497	0.97	(377)	30,440
TOTAL NURSE SCHEDULING - 023							
NURSE SCHEDULING - 023							
5160-Salary - Nurse Scheduler							
TOTAL NURSE SCHEDULING - 023							
MEDICAL TESTING - 024							
355,426	165.01	343,057	156.97	3,952,419	156.77	103,891	3,502,281
TOTAL NURSING SERVICES							
PHARMACY - 030							
25,144	11.67	28,830	13.19	281,693	11.17	67,102	305,348
0	0.00	131	0.06	862	0.03	694	1,408
0	0.00	0	0.00	2,309	0.09	(2,309)	0
3,611	1.68	1,311	0.60	17,549	0.70	(1,995)	14,657
926	0.43	1,250	0.57	14,363	0.57	637	14,412
29,680	13.78	31,522	14.42	316,776	12.56	64,128	335,826
TOTAL PHARMACY - 030							
MEDICAL SUPPLIES - 031							
1,073	0.50	2,040	0.93	23,969	0.95	151	12,268
499	0.23	328	0.15	6,182	0.25	(2,294)	3,607
1,621	0.75	1,115	0.51	15,197	0.60	(1,976)	12,583
12,199	5.66	1,115	0.51	42,327	1.68	(29,106)	12,454
0	0.00	1,000	0.46	22,096	0.88	(10,096)	54,161
140	0.07	0	0.00	1,068	0.04	(1,068)	0
980	0.45	2,033	0.93	16,986	0.67	7,122	22,833
2,896	1.34	481	0.22	46,182	1.83	(40,479)	5,363
948	0.44	1,836	0.84	12,063	0.48	9,713	20,555
3,361	1.56	2,819	1.29	41,330	1.64	(7,890)	31,638
0	0.00	153	0.07	932	0.04	882	1,829
1,011	0.47	1,421	0.65	13,483	0.53	3,367	15,982
0	0.00	0	0.00	0	0.00	0	225
0	0.00	0	0.00	6	0.00	(6)	0
0	0.00	87	0.04	0	0.00	1,037	1,009
24,728	11.48	14,426	6.60	241,822	9.59	(70,643)	194,508
TOTAL MEDICAL SUPPLIES - 031							
PHYSICAL THERAPY - 032							
9,646	4.48	10,200	4.67	111,581	4.43	9,019	112,321
21,367	9.92	21,601	9.88	254,797	10.11	608	201,077
16,392	7.61	20,488	9.37	191,318	7.59	50,920	205,582
3,017	1.40	4,385	2.01	36,726	1.46	15,120	28,572
919	0.43	400	0.18	8,924	0.35	(4,124)	4,809
80	0.04	87	0.04	1,903	0.08	(866)	964
55	0.03	153	0.07	629	0.02	1,185	1,796
TOTAL MEDICAL SUPPLIES - 032							
PHYSICAL THERAPY - 032							
5200-Salary - Director of Rehabilita...							
5230-Salary - Physical Therapist							
5240-Salary - Physical Therapy Ass...							
5290-Salary - Therapy Aide							
7281-Therapy Supplies - Non-Billable							
7290-Supplies							
7470-Equipment Purchase							
TOTAL MEDICAL SUPPLIES - 032							

**The Pavilion**  
**Monthly Detailed P&L**  
**For the Twelve Months Ending December 31, 2023**

CURRENT MONTH				YEAR-TO-DATE			
ACTUAL	ACTUAL	BUDGET	BUDGET	ACTUAL	BUDGET	BUDGET	PRIOR
AMOUNT	PPD	AMOUNT	PPD	AMOUNT	AMOUNT	VARIANCE	YTD
790	0.37	800	0.37	9,505	0.38	95	11,101
52,267	24.27	58,114	26.59	615,382	24.41	71,958	566,221
8,578	3.98	9,732	4.45	106,015	4.21	9,059	103,057
22,925	10.64	23,473	10.74	255,226	10.12	22,310	251,694
13,306	6.18	14,349	6.57	159,248	6.32	10,411	119,459
108	0.05	450	0.21	3,723	0.15	1,677	5,157
791	0.37	800	0.37	9,467	0.38	133	11,101
45,708	21.22	48,804	22.33	533,679	21.17	43,590	490,468
15,146	7.03	15,487	7.09	164,996	6.54	13,782	119,507
0	0.00	0	0.00	0	0.00	0	24
(1,200)	(0.56)	0	0.00	0	0.00	0	0
13,946	6.47	15,487	7.09	164,996	6.54	13,782	119,531
592	0.27	2,400	1.10	19,444	0.77	9,357	18,759
592	0.27	2,400	1.10	19,444	0.77	9,357	18,759
298	0.14	44	0.02	2,429	0.10	(1,911)	599
814	0.38	525	0.24	14,418	0.57	(8,197)	5,809
1,112	0.52	568	0.26	16,847	0.67	(10,108)	6,408
7,401	3.44	7,343	3.36	103,950	4.12	(16,849)	82,244
0	0.00	500	0.23	0	0.00	6,000	9,327
0	0.00	500	0.23	0	0.00	6,000	136,563
7,401	3.44	8,343	3.82	103,950	4.12	(4,849)	228,134
689	0.32	1,333	0.61	19,235	0.76	(3,422)	15,007
689	0.32	1,333	0.61	19,235	0.76	(3,422)	15,007
1,322	0.61	3,169	1.45	19,611	0.78	17,339	28,346
1,322	0.61	3,169	1.45	19,611	0.78	17,339	28,346
0	0.00	0	0.00	0	0.00	0	408
0	0.00	0	0.00	0	0.00	0	408

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CURRENT MONTH				YEAR-TO-DATE			
ACTUAL AMOUNT	ACTUAL PPD	BUDGET AMOUNT	BUDGET PPD	BUDGET AMOUNT	BUDGET PPD	BUDGET VARIANCE	PRIOR YTD
0	0.00	197	0.09	0	0.00	2,333	1,829
0	0.00	197	0.09	0	0.00	2,333	1,829
887	0.41	22	0.01	1,701	0.07	(1,442)	266
887	0.41	22	0.01	1,701	0.07	(1,442)	266
856	0.40	459	0.21	6,676	0.26	(1,233)	5,149
856	0.40	459	0.21	6,676	0.26	(1,233)	5,149
179,188	83.19	184,846	84.58	2,060,120	81.72	130,791	2,010,861
OPERATIONS							
PLANT OPERATIONS - 060							
5,385	2.50	5,950	2.72	72,280	2.87	(1,933)	55,935
1,030	0.48	5,640	2.58	32,587	1.29	35,206	24,769
2,240	1.04	1,392	0.64	24,191	0.96	(7,730)	41,746
2,497	1.16	2,666	1.22	31,623	1.25	3	32,375
0	0.00	0	0.00	1,882	0.07	(1,882)	0
505	0.23	525	0.24	5,997	0.24	225	5,814
1,878	0.87	2,054	0.94	18,171	0.72	6,197	22,907
214	0.10	219	0.10	2,626	0.10	(34)	2,451
(921)	(0.43)	1,000	0.46	15,425	0.61	6,075	29,965
1,183	0.55	1,421	0.65	14,555	0.58	2,295	16,029
363	0.17	153	0.07	1,694	0.07	121	1,649
1,603	0.74	306	0.14	9,466	0.38	(5,836)	3,589
293	0.14	370	0.17	4,506	0.18	(66)	4,350
592	0.28	743	0.34	5,319	0.21	3,495	8,271
5,080	2.36	2,513	1.15	3,712	0.15	26,099	28,045
1,159	0.54	1,049	0.48	16,338	0.65	(3,895)	11,790
6,364	2.95	7,000	3.20	83,954	3.33	5,167	83,983
4,715	2.19	5,836	2.67	41,476	1.65	5,082	38,315
(14,000)	(6.50)	4,495	2.06	35,445	1.41	18,495	51,540
20,181	9.37	43,332	19.83	421,245	16.71	87,085	463,521
DIETARY - 061							
5,722	2.66	6,970	3.19	79,071	3.14	3,336	80,004
0	0.00	0	0.00	612	0.02	(612)	0
9,873	4.58	9,223	4.22	112,956	4.48	(3,909)	107,653
16,089	7.47	12,169	5.57	222,573	8.83	(78,696)	185,529

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ACTUAL AMOUNT	ACTUAL PPD	BUDGET AMOUNT	BUDGET PPD	ACTUAL AMOUNT	BUDGET AMOUNT	BUDGET PPD	BUDGET VARIANCE	
21,308	9.89	21,016	9.62	197,397	7.83	248,484	9.59	195,779
400	0.19	0	0.00	3,600	0.14	0	0.00	0
0	0.00	50	0.02	0	0.00	600	0.02	223
793	0.37	1,399	0.64	9,254	0.37	16,591	0.64	15,787
151	0.07	415	0.19	3,501	0.14	4,925	0.19	4,553
22,400	10.40	22,948	10.50	256,419	10.17	272,192	10.50	250,438
498	0.23	415	0.19	5,534	0.22	4,925	0.19	4,706
2,432	1.13	1,923	0.88	25,260	1.00	22,812	0.88	21,636
65	0.03	87	0.04	835	0.03	1,037	0.04	942
(390)	(0.18)	0	0.00	0	0.00	0	0.00	0
351	0.16	306	0.14	3,734	0.15	3,629	0.14	3,417
231	0.11	415	0.19	2,860	0.11	4,925	0.19	4,601
435	0.20	612	0.28	15,585	0.62	7,258	0.28	6,858
80,357	37.31	77,949	35.67	939,192	37.25	922,710	35.59	882,127
5,316	2.47	2,623	1.20	40,411	1.60	31,108	1.20	32,321
14,162	6.57	14,200	6.50	170,090	6.75	170,400	6.57	163,227
19,478	9.04	16,823	7.70	210,501	8.35	201,508	7.77	195,548
9,108	4.23	9,050	4.14	109,292	4.34	108,600	4.19	104,974
0	0.00	437	0.20	2,710	0.11	5,185	0.20	6,029
0	0.00	66	0.03	2,828	0.11	778	0.03	879
9,108	4.23	9,553	4.37	114,829	4.55	114,562	4.42	111,882
7,673	3.56	7,650	3.50	85,728	3.40	90,450	3.49	78,360
7,714	3.58	6,120	2.80	78,369	3.11	72,360	2.79	61,249
1,800	0.84	720	0.33	15,825	0.63	8,640	0.33	8,506
17,187	7.98	14,490	6.63	179,922	7.14	171,450	6.61	148,115
5,375	2.50	5,304	2.43	74,278	2.95	62,712	2.42	61,554
6,456	3.00	8,818	4.03	69,886	2.77	103,356	3.99	57,347
0	0.00	0	0.00	0	0.00	0	0.00	24,660
0	0.00	0	0.00	1,424	0.06	6,000	0.23	7,240
0	0.00	300	0.14	0	0.00	3,800	0.15	0
160	0.07	1,000	0.46	5,292	0.21	12,000	0.46	4,303
0	0.00	225	0.10	0	0.00	2,700	0.10	700
0	0.00	150	0.07	567	0.02	3,350	0.13	0
0	0.00	200	0.09	0	0.00	2,400	0.09	0
0	0.00	75	0.03	49	0.00	1,325	0.05	0
0	0.00	100	0.05	0	0.00	1,200	0.05	0
ADMISSIONS - 065								
5,375	2.50	5,304	2.43	74,278	2.95	62,712	2.42	61,554
6,456	3.00	8,818	4.03	69,886	2.77	103,356	3.99	57,347
0	0.00	0	0.00	0	0.00	0	0.00	24,660
0	0.00	0	0.00	1,424	0.06	6,000	0.23	7,240
0	0.00	300	0.14	0	0.00	3,800	0.15	0
160	0.07	1,000	0.46	5,292	0.21	12,000	0.46	4,303
0	0.00	225	0.10	0	0.00	2,700	0.10	700
0	0.00	150	0.07	567	0.02	3,350	0.13	0
0	0.00	200	0.09	0	0.00	2,400	0.09	0
0	0.00	75	0.03	49	0.00	1,325	0.05	0
0	0.00	100	0.05	0	0.00	1,200	0.05	0
TOTAL HOUSEKEEPING - 062								
LAUNDRY & LINEN - 063								
TOTAL LAUNDRY & LINEN - 063								
SOCIAL SERVICES - 064								
TOTAL SOCIAL SERVICES - 064								
ADMISSIONS - 065								
TOTAL ADMISSIONS - 065								



**The Pavilion**  
**Monthly Detailed P&L**  
**For the Twelve Months Ending December 31, 2023**

CURRENT MONTH				YEAR-TO-DATE					
ACTUAL AMOUNT	ACTUAL PPD	BUDGET AMOUNT	BUDGET PPD	ACTUAL AMOUNT	ACTUAL PPD	BUDGET AMOUNT	BUDGET PPD	BUDGET VARIANCE	PRIOR YTD
0	0.00	100	0.05	0	0.00	1,400	0.05	1,400	0
16	0.01	50	0.02	366	0.01	850	0.03	484	0
12,007	5.57	16,322	7.47	151,862	6.02	201,093	7.76	49,231	155,803
TOTAL ADMISSIONS - 065									
LIFE ENRICHMENT - 066									
4,422	2.05	5,636	2.58	60,803	2.41	66,633	2.57	5,830	54,942
8,299	3.85	9,317	4.26	73,076	2.90	110,157	4.25	37,081	83,000
0	0.00	0	0.00	370	0.01	0	0.00	(370)	0
0	0.00	400	0.18	1,900	0.08	4,800	0.19	2,900	1,940
509	0.24	699	0.32	6,424	0.25	8,295	0.32	1,871	7,748
0	0.00	800	0.37	8,465	0.34	9,600	0.37	1,135	9,080
0	0.00	0	0.00	0	0.00	0	0.00	0	25
0	0.00	60	0.03	1,221	0.05	720	0.03	(501)	655
13,230	6.14	16,912	7.74	152,259	6.04	200,205	7.72	47,946	157,390
TOTAL LIFE ENRICHMENT - 066									
ADMINISTRATIVE & GENERAL - 067									
29,602	13.74	17,136	7.84	182,723	7.25	202,608	7.82	19,885	172,791
7,160	3.32	7,661	3.51	80,183	3.18	90,580	3.49	10,397	77,896
2,835	1.32	3,145	1.44	36,694	1.46	37,182	1.43	488	34,383
2,135	0.99	3,145	1.44	28,135	1.12	37,182	1.43	9,047	27,674
7,052	3.27	8,951	4.10	82,501	3.27	105,828	4.08	23,327	74,898
3,038	1.41	2,623	1.20	28,905	1.15	31,108	1.20	2,202	30,274
400	0.19	400	0.18	2,370	0.09	4,800	0.19	2,430	0
952	0.44	1,858	0.85	20,475	0.81	22,035	0.85	1,560	21,348
0	0.00	44	0.02	0	0.00	518	0.02	518	407
2,800	1.30	2,800	1.28	33,600	1.33	33,600	1.30	0	33,760
3,254	1.51	700	0.32	7,955	0.32	8,400	0.32	445	8,000
0	0.00	22	0.01	0	0.00	259	0.01	259	100
1,245	0.58	200	0.09	15,905	0.63	2,400	0.09	(13,505)	2,702
243	0.11	459	0.21	3,763	0.15	5,444	0.21	1,680	5,243
14,176	6.58	13,506	6.18	163,568	6.49	160,204	6.18	(3,364)	156,121
1,216	0.56	1,500	0.69	15,058	0.60	18,000	0.69	2,942	72,957
243	0.11	284	0.13	3,863	0.15	3,370	0.13	(493)	3,293
1,250	0.58	1,202	0.55	14,842	0.59	14,258	0.55	(584)	14,265
0	0.00	0	0.00	350	0.01	0	0.00	(350)	0
2,478	1.15	1,700	0.78	23,132	0.92	20,400	0.79	(2,732)	16,698
0	0.00	22	0.01	1,000	0.04	259	0.01	(741)	0
709	0.33	844	0.39	12,873	0.51	13,900	0.54	1,026	14,116
2,878	1.34	1,792	0.82	26,056	1.03	21,257	0.82	(4,799)	21,561
0	0.00	25	0.01	0	0.00	300	0.01	300	0
0	0.00	131	0.06	1,369	0.05	1,555	0.06	187	1,332
3,189	1.48	2,033	0.93	30,993	1.23	24,108	0.93	(6,884)	23,000
0	0.00	0	0.00	0	0.00	0	0.00	0	48
0	0.00	219	0.10	2,472	0.10	2,592	0.10	120	2,535
TOTAL POSTAGE - 068									

**The Pavilion**  
**Monthly Detailed P&L**  
**For the Twelve Months Ending December 31, 2023**

CURRENT MONTH				YEAR-TO-DATE				PRIOR YTD
ACTUAL AMOUNT	ACTUAL PPD	BUDGET AMOUNT	BUDGET PPD	ACTUAL PPD	BUDGET AMOUNT	BUDGET PPD	VARIANCE	
36,018	16.72	31,831	14.56	14.66	370,409	14.29	700	318,541
531	0.25	87	0.04	0.07	1,037	0.04	(724)	992
0	0.00	44	0.02	0.00	518	0.02	518	600
60	0.03	393	0.18	0.04	4,666	0.18	3,733	4,487
0	0.00	0	0.00	0.00	0	0.00	(23)	0
15,000	6.96	15,000	6.86	7.14	180,000	6.94	0	192,554
0	0.00	0	0.00	0.24	6,172	0.24	98	6,361
0	0.00	306	0.14	0.13	3,629	0.14	420	6,579
138,463	64.28	120,062	54.94	54.76	1,428,580	55.11	48,086	1,345,517
TOTAL ADMINISTRATIVE & GENER...								
BENEFITS - 068								
33,312	15.46	23,333	10.68	12.02	280,000	10.80	(22,964)	277,898
10,679	4.96	8,667	3.97	5.37	104,000	4.01	(31,503)	102,447
43,828	20.35	41,750	19.10	19.97	493,308	19.03	(10,171)	455,207
1,076	0.50	358	0.16	0.24	8,372	0.32	2,195	7,528
9,220	4.28	2,982	1.36	3.27	77,573	2.99	(4,821)	79,934
9,123	4.24	8,667	3.97	3.82	104,000	4.01	7,800	94,146
42,124	19.56	55,620	25.45	22.17	652,860	25.18	94,007	492,980
2,829	1.31	3,300	1.51	1.20	39,600	1.53	9,449	35,480
2,417	1.12	2,100	0.96	1.01	25,200	0.97	(337)	25,246
3,665	1.70	3,000	1.37	1.87	36,000	1.39	(11,204)	36,174
6,547	3.04	2,500	1.14	1.02	30,000	1.16	4,275	29,192
0	0.00	0	0.00	0.00	2,200	0.08	2,200	2,100
0	0.00	500	0.23	0.07	7,600	0.29	5,940	4,454
164,820	76.52	152,777	69.90	72.03	1,860,713	71.78	44,866	1,642,787
474,830	220.44	468,219	214.24	212.85	5,609,151	216.38	243,000	5,102,691
TOTAL SUPPORT EXPENSES								
PROPERTY TAXES - 070								
(48,132)	(22.35)	5,310	2.43	0.00	63,720	2.46	63,720	0
686	0.32	262	0.12	0.07	3,111	0.12	1,312	2,595
(47,446)	(22.03)	5,572	2.55	0.07	66,831	2.58	65,032	2,595
INSURANCE - 071								
(49,165)	(22.83)	4,400	2.01	0.00	52,800	2.04	52,800	0
14,148	6.57	11,800	5.40	5.80	141,600	5.46	(4,537)	131,538
363	0.17	370	0.17	0.17	4,440	0.17	87	7,438
(34,654)	(16.09)	16,570	7.58	5.97	198,840	7.67	48,350	138,976
927,344	430.52	1,018,264	465.92	457.38	12,122,043	467.62	591,064	10,757,404
130,636	60.65	215,039	98.39	69.73	2,235,054	86.22	(476,985)	1,826,501
EBITDARM								
MANAGEMENT FEES								
61,263	28.44	61,765	28.26	26.74	719,055	27.74	44,969	664,050
69,373	32.21	153,274	70.13	43.00	1,515,999	58.48	(432,016)	1,162,451
EBITDAR								

CURRENT MONTH			YEAR-TO-DATE		
ACTUAL AMOUNT	ACTUAL PPD	BUDGET AMOUNT	BUDGET PPD	BUDGET VARIANCE	PRIOR YTD
RENT EXPENSE					
185,237	86.00	77,500	35.46	(107,737)	801,084
(115,864)	(53.79)	75,774	34.67	(191,638)	361,367
DEPREC & AMORTIZATION					
2,797	1.30	2,520	1.15	(277)	29,406
5,471	2.54	3,310	1.51	(2,161)	40,271
581	0.27	160	0.07	(421)	3,230
8,849	4.11	5,990	2.74	(2,859)	72,907
INTEREST:					
1,736	0.81	1,600	0.73	(136)	11,141
5,861	2.72	3,540	1.62	(2,321)	39,315
558	0.26	0	0.00	(558)	2,894
1,376	0.64	1,280	0.59	(96)	20,737
9,531	4.42	6,420	2.94	(3,111)	74,087
OTHER (INCOME)/EXPENSE					
0	0.00	0	0.00	0	(43)
0	0.00	0	0.00	0	(252,934)
0	0.00	0	0.00	(1.81)	(312,060)
0	0.00	(2,000)	(0.92)	(2,000)	0
0	0.00	0	0.00	0	(37,782)
0	0.00	0	0.00	0	(132,056)
(196,728)	(91.33)	0	0.00	196,728	0
(196,728)	(91.33)	(2,000)	(0.92)	194,728	(734,876)
EXTRAORDINARY ITEM:					
62,484	29.01	65,364	29.91	(2,880)	949,248
NET INCOME(LOSS)					
			29.91	17.79	(381,656)